

28 January 1974



MEMORANDUM FOR: Deputy to the DCI for the Intelligence Community

SUBJECT : Your Proposal on the Military Costing Review Board

1. In your memorandum to Admiral de Poix and me, you urge us to add a "devil's advocate" to the DIA/CIA Military Costing Review Board. Having given this due consideration, I believe that the participation of a "devil's advocate" on a board of this sort would be inappropriate, and I decline your offer to nominate an "atheist" in the same spirit in which you made it.

2. Because this Board was established as a working group to coordinate the activities of the two organizations, I believe participation by an outsider would be counterproductive. Your implication that the participants are "believers" in the usefulness and need for costing military programs is correct, but your implication that there will be pressure on them for uncritical defense of particular methods and results is not.

3. Rather than participate in the work of the Board, the "devil's advocate" should have his say at a higher level--that is, at the time that the Board's results are reviewed. In this context he should be given the opportunity to review and comment on the reports which the Board will present to Admiral de Poix and me. Copies of such reports will be furnished you for that purpose.

4. By the way, my adviser on things ecclesiastical tells me that a "devil's advocate" is never an "atheist" but is to be viewed as a "promoter of the faith."

A rectangular box used to redact the signature of Edward W. Proctor.

EDWARD W. PROCTOR
Deputy Director for Intelligence

STA

UNCLASSIFIED CONFIDENTIAL SECRET

OFFICIAL ROUTING SLIP

TO	NAME AND ADDRESS	DATE	INITIALS
1	D/DCI/IC		
2			
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	ACTION	DIRECT REPLY	PREPARE REPLY
	APPROVAL	DISPATCH	RECOMMENDATION
	COMMENT	FILE	RETURN
	CONCURRENCE	INFORMATION	SIGNATURE

Remarks:

1-3 Hold pending answer
from de Poix.

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de Poix memo to the right →

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FROM: NAME, ADDRESS AND PHONE NO.	DATE
Deputy Director for Intelligence	1/28/74